Dear Campus Community,

I am pleased to share with you the first Implementation Update for UM-Flint's Strategic Plan. Since the adoption of our strategic plan in 2017, each of the five schools and colleges has successfully integrated the high-level priorities into their unit-based planning efforts. This update provides an overview of their efforts and progress to date.

This is the first in a series of periodic updates that will be shared with the campus. The next report is anticipated in Spring 2020 and will cover the progress of the remaining academic affairs units.

Sincerely,

Deba Dutta